

ANNEX B

| SAVINGS/BUDGET REDUCTIONS | 2005/ 2006 £000 | 2006/ 2007 £000 | 2007/ 2008 £000 | 2008/ 2009 £000 | 2009/ 2010 £000 | 2010/ 2011 £000 | 2011/ 2012 £000 |
|----------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Administration | 25.3 | 27.6 | 27.6 | 27.6 | 27.6 | 27.6 | 27.6 |
| Policy | | 17.0 | 17.0 | 17.0 | 17.0 | 17.0 | 17.0 |
| Legal and Estates | 7.8 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 | 10.1 |
| Personnel | 18.4 | 18.4 | 18.4 | 18.4 | 18.4 | 18.4 | 18.4 |
| Financial Services | 37.4 | 60.8 | 59.5 | 57.5 | 55.4 | 53.2 | 68.7 |
| Revenues | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 | 30.0 |
| Information Management | 31.6 | 46.6 | 46.6 | 46.6 | 46.6 | 46.6 | 46.6 |
| Community Services | 5.0 | 24.0 | 24.0 | 24.0 | 24.0 | 24.0 | 24.0 |
| Director of Op Services | 0.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| Op Services Admin | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| Environmental Health | 45.0 | 43.0 | 43.0 | 43.0 | 43.0 | 43.0 | 43.0 |
| Environment and Transport | 25.0 | 43.0 | 43.0 | 43.0 | 43.0 | 43.0 | 43.0 |
| Planning Services | 20.0 | 20.0 | 20.0 | 20.0 | 20.0 | 20.0 | 20.0 |
| Housing | 10.0 | 13.0 | 13.0 | 13.0 | 13.0 | 13.0 | 13.0 |
| Operations Division | 10.0 | 10.0 | 10.0 | 10.0 | 10.0 | 10.0 | 10.0 |
| Furniture Moratorium | 80.0 | 80.0 | 80.0 | 80.0 | 80.0 | 80.0 | 80.0 |
| ACHIEVED | 349.5 | 451.5 | 450.2 | 448.2 | 446.1 | 443.9 | 459.4 |
| TARGET | 402.0 | 826.0 | 1,273.0 | 1,307.0 | 1,342.0 | 1,342.0 | 1,342.0 |

Examples of savings include the deletion of two half posts in Environmental Health, one post in Environment and Transport and the restructuring of Financial Services. There has also been renegotiation of various service contracts in Leisure Centres.

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ANNEX C

| BUDGET/MTP/FORECAST | BUDGET | | MTP | | | | FORECAST | | | | | |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | 2005/06 £000 | 2006/07 £000 | 2007/08 £000 | 2008/09 £000 | 2009/10 £000 | 2010/11 £000 | 2011/12 £000 | 2012/13 £000 | 2013/14 £000 | 2014/15 £000 | 2015/16 £000 | 2016/17 £000 |
| 2005/06 BUDGET/MTP before savings | 17,775 | 19,670 | 20,749 | 22,429 | 24,116 | 25,708 | 26,884 | 27,959 | 29,059 | 30,159 | 31,259 | 32,359 |
| Items brought forward | 292 | | | | | | | | | | | |
| 2005/06 Forecast | -258 | | | | | | | | | | | |
| MTP (Annex A) | -492 | 88 | 383 | 684 | 814 | 924 | 617 | 618 | 618 | 618 | 618 | 618 |
| Inflation on revenue variations | | | 3 | 19 | 33 | 50 | 61 | 74 | 87 | 101 | 115 | 129 |
| Interest and borrowing adjustments | | -381 | -443 | -383 | -129 | 4 | 89 | 415 | 721 | 1,007 | 1,272 | 1,525 |
| Inflation adjustment post 2011/12 | | | | | | | | -244 | -505 | -742 | -907 | -1,090 |
| Total before savings | 17,317 | 19,377 | 20,691 | 22,749 | 24,834 | 26,686 | 27,651 | 28,821 | 29,980 | 31,143 | 32,357 | 33,541 |
| 2005/06 Efficiency Savings Target | -402 | -826 | -1,273 | -1,307 | -1,342 | -1,342 | -1,342 | -1,342 | -1,342 | -1,342 | -1,342 | -1,342 |
| Additional Savings required | | -200 | -300 | -900 | -1,500 | -2,000 | -2,500 | -3,000 | -3,500 | -4,000 | -4,348 | -4,348 |
| Total Savings Required | -402 | -1,026 | -1,573 | -2,207 | -2,842 | -3,342 | -3,842 | -4,342 | -4,842 | -5,342 | -5,690 | -5,690 |
| 2006/07 BUDGET/MTP | 16,915 | 18,351 | 19,118 | 20,542 | 21,992 | 23,344 | 23,809 | 24,479 | 25,138 | 25,801 | 26,667 | 27,851 |
| % increase | | 8.5% | 4.2% | 7.4% | 7.1% | 6.1% | 2.0% | 2.8% | 2.7% | 2.6% | 3.4% | 4.4% |
| Use of revenue reserves | 1,755 | 1,577 | 1,166 | 1,693 | 2,200 | 2,562 | 1,988 | 1,567 | 1,080 | 540 | 143 | 0 |
| Budget Requirement | 15,160 | 16,774 | 17,952 | 18,849 | 19,792 | 20,782 | 21,821 | 22,912 | 24,058 | 25,261 | 26,524 | 27,851 |
| % increase | | 10.6% | 7.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| FUNDING | | | | | | | | | | | | |
| Government Support | -9,508 | -10,887 | -11,631 | -12,083 | -12,541 | -12,823 | -13,112 | -13,407 | -13,708 | -14,017 | -14,332 | -14,654 |
| Collection Fund Deficit | 4 | 74 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Council Tax | -5,655 | -5,961 | -6,321 | -6,767 | -7,251 | -7,959 | -8,709 | -9,506 | -10,350 | -11,244 | -12,192 | -13,196 |

| COUNCIL TAX LEVEL | £99.71 | £104.69 | £109.91 | £116.50 | £123.60 | £134.32 | £145.53 | £157.27 | £169.54 | £182.37 | £195.78 | £209.81 |
|--------------------------------|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| % increase | 5.5% | 5.0% | 5.0% | 6.0% | 6.1% | 8.7% | 8.3% | 8.1% | 7.8% | 7.6% | 7.4% | 7.2% |
| Remaining revenue reserves EOY | 16,914 | 15,337 | 14,171 | 12,478 | 10,278 | 7,716 | 5,728 | 4,161 | 3,081 | 2,541 | 2,398 | 2,398 |
| Remaining capital reserves EOY | 39,310 | 26,735 | 10,343 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest | -3,523 | -2,792 | -2,037 | -1,266 | -768 | -665 | -556 | -471 | -408 | -369 | -354 | -355 |